

Transformation of Hitachi

Origin of Hitachi [🔗](#)



Founder Namihei Odaira

Sogyo goya (Hitachi's first factory)

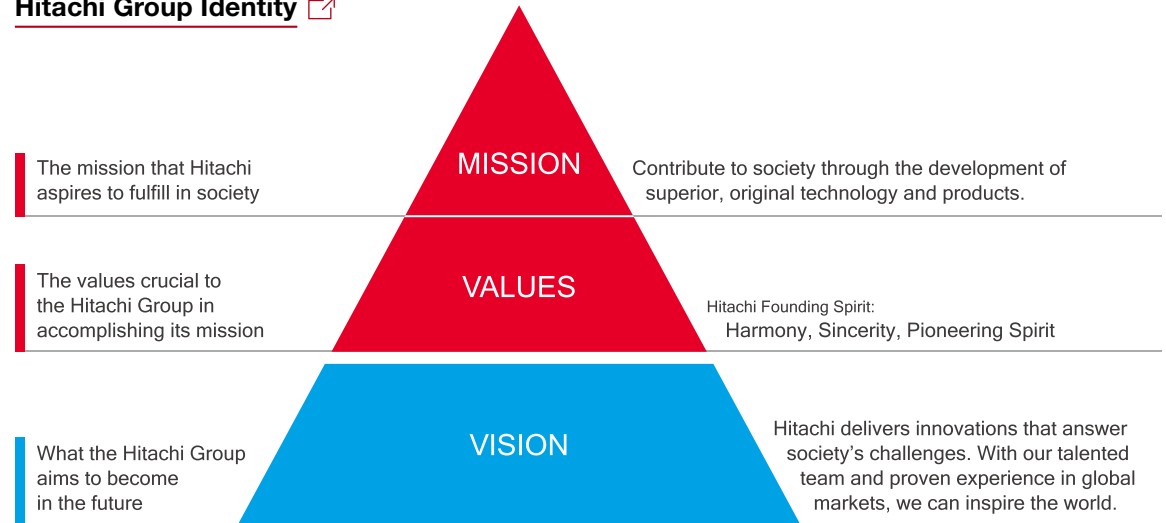
Corporate Philosophy

Contribute to society through the development of superior, original technology and products

Hitachi Founding Spirit

Harmony, Sincerity, Pioneering Spirit

Hitachi Group Identity [🔗](#)



1910

IT

Solving customer and social challenges through Lumada [🔗](#) by utilizing IT, OT and products

OT and products



Five-horsepower induction motor



Electron microscopes



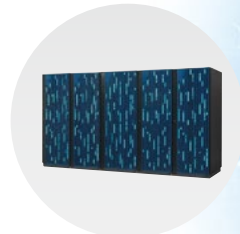
Development of urban infrastructure



Trains for the Tokaido Shinkansen



Development and supply of large-scale computers

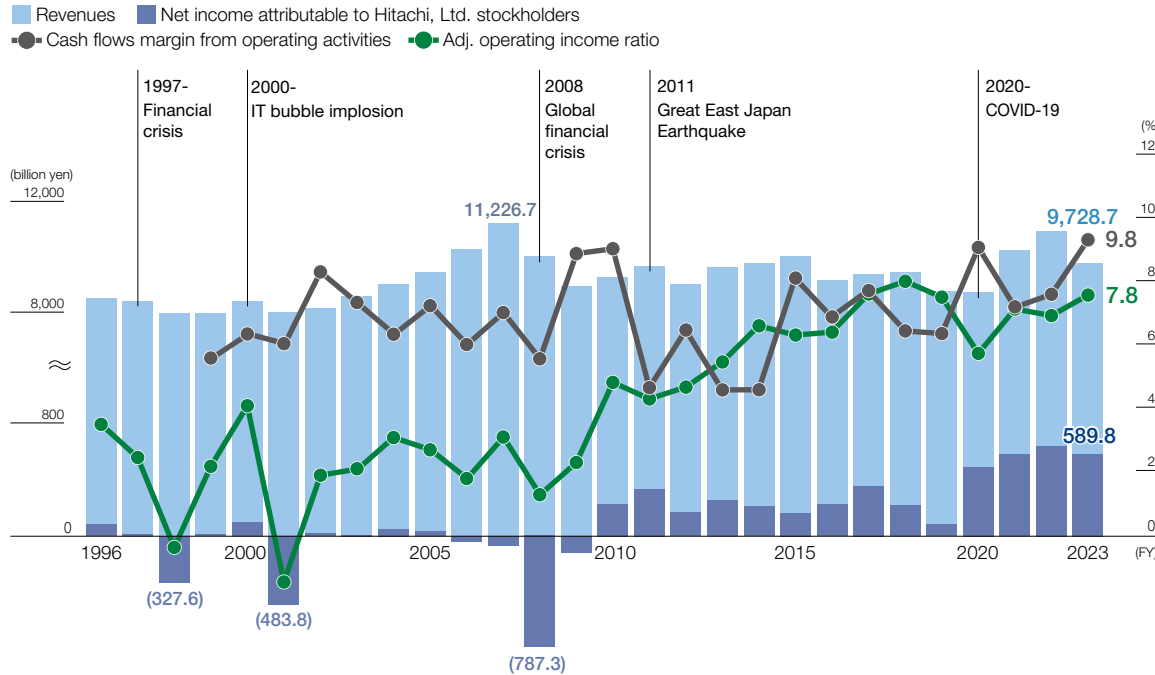


Development of virtual storage technology

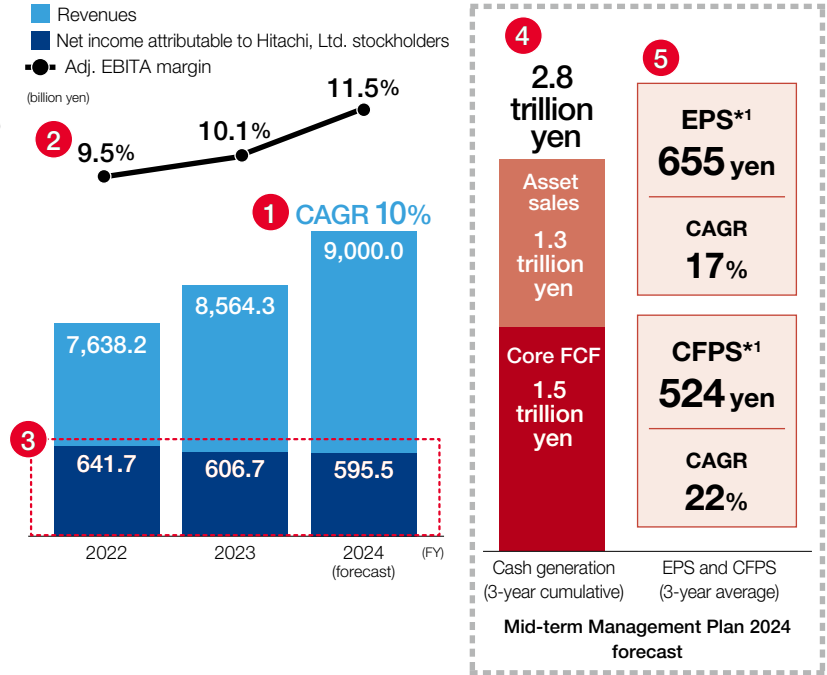


Sustainable Growth in the Social Innovation Business

Performance



Mid-term Management Plan 2024 (The figures on ①②③ are for the three sectors.)

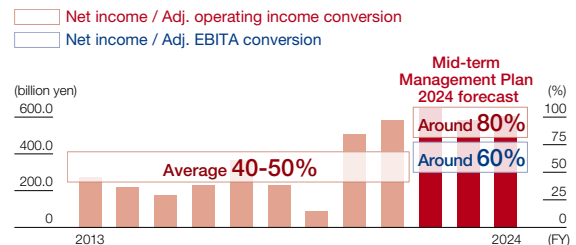


Business Transformation and Achievement of the Mid-term Management Plan 2024

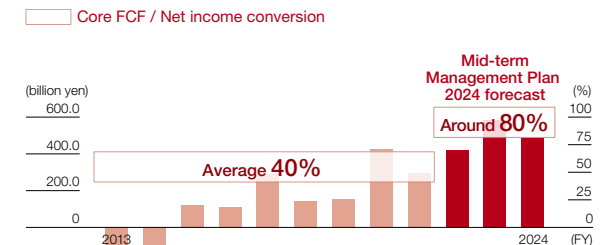
- ① **Revenues growth**
CAGR from FY2021 to FY2024: 10%
- ② **Profit improvement**
The Social Innovation Business drives growth globally, particularly through the highly profitable Lumada business
- ③ **Net income stabilization**
Enhanced risk management systems
- ④ **Expanded ability to generate cash**
Core FCF (3-year cumulative): 1.5 trillion yen

⑤ **EPS and CFPS growth** Stable growth in net income and core FCF

Change in net income and operating income conversion*2



Change in core FCF and net income conversion*2



*1 Calculated based on the number of shares before the stock split (effective July 1, 2024) *2 FY2013 calculated based on US Generally Accepted Accounting Principles